



A CONCEPT PAPER FOR THE SETTLEMENT TRANSFORMATIVE AGENDA PROJECT

2016 - 2021



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Executive Summary

Since 1959, Uganda has been hosting refugees in village-style settlements where refugees are allocated government-owned gazetted land and are free to support themselves. At present, Uganda hosts more refugees than ever before, but the available land for settlement has remained the same and declined in quality. This has placed environmental pressure on limited and fragmented land, and eroded productivity.

There are also missed opportunities for refugees to acquire skills and resources needed for sustainable livelihoods while in Uganda, and when they return. For these reasons the government is determined to make transformative investment in refugee settlement in order to increase their productivity and to diversify their economic opportunities.

Government of Uganda has included refugees within the scope of the NDP II, which requires OPM to "develop and implement a Refugee Settlement Transformative Agenda," and under the NDP II Section on Public Sector Management projects, requires OPM to develop a "Settlement Transformative agenda."

The overall goal of the Settlement Transformative agenda is to achieve self-reliance and local settlement for refugees, and to promote social development in the refugees hosting areas as a durable solution to the refugees' problems, while protecting national and local interests.

The Settlement Transformation Project has six main Pillars

1. Land management - To ensure that settlement land is managed in a way that is efficient and sustainable.
2. Sustainable Livelihoods - To foster sustainable livelihoods for refugees and host communities, and thereby contribute to socio-economic growth.
3. Governance and rule of law - To ensure that settlements are governed in a way that respects the rights and obligations of refugees and promotes the rule of law

among refugees and host communities.

4. Peaceful co-existence - To create an enabling environment for refugees to live in safety, harmony and dignity with host communities, and together contribute to social cohesion and national development.
5. Environmental protection - To protect and conserve the natural environment in and around refugee settlements.
6. Community infrastructure - To progressively enhance economic and social infrastructure in refugee hosting areas, in accordance with local government plans and systems

This is a five-year Project, with a one-year analysis, preparatory and planning phase, followed by three years of intensive implementation, and closing with one year of consolidation, wrap-up and handover to local or community bodies. This timeframe implies a relatively light financial requirement in the first year, greatest outlays in the implementation phase, and gradual phase-down in the last year.

Statistics

As of March 2015, Uganda was hosting over 430,000 refugees and asylum-seekers (51% female and 49% male). Of refugees these 60% are under 18 years old, 190,000 are Congolese mainly hosted in South-West and Mid-West Uganda (50% male and 50% female), and 167,000 are South Sudanese mainly hosted in Adjumani, Arua and Kiryandongo districts (47% male and 53% female).

Their locations can be seen in the figure below.

	Country of Origin							Total	Percentage
	DRC Congo	South Sudan	Somalia	Rwanda	Burundi	Others			
Refugees Location									
Adjumani	7	10,275				0	10,282	2%	
Arua	17,000	31	12,100	10,010	11,495	1,200	52,836	12%	
Kampala	12,112	1,240	11,071	2,009	1,117	1,200	29,749	7%	
Karamoja	13,617			52			13,669	3%	
Kayunga	30,177	1,000	7	100	10	0	31,294	7%	
Koboko	100	8,610	1	30	17	1,100	9,868	2%	
Kyaka II	20,000	0	0	1,000	100	11	21,111	5%	
Kyaka I	100	10,000		0	0	0	10,100	2%	
Kitale	1,700			1,000	1,000	1	3,701	1%	
Kyaka	1,100						1,100	0%	
Kyaka III	100						100	0%	
Kyaka IV	100						100	0%	
Kyaka V	100						100	0%	
Kyaka VI	100						100	0%	
Kyaka VII	100						100	0%	
Kyaka VIII	100						100	0%	
Kyaka IX	100						100	0%	
Kyaka X	100						100	0%	
Kyaka XI	100						100	0%	
Kyaka XII	100						100	0%	
Kyaka XIII	100						100	0%	
Kyaka XIV	100						100	0%	
Kyaka XV	100						100	0%	
Kyaka XVI	100						100	0%	
Kyaka XVII	100						100	0%	
Kyaka XVIII	100						100	0%	
Kyaka XIX	100						100	0%	
Kyaka XX	100						100	0%	
Kyaka XXI	100						100	0%	
Kyaka XXII	100						100	0%	
Kyaka XXIII	100						100	0%	
Kyaka XXIV	100						100	0%	
Kyaka XXV	100						100	0%	
Kyaka XXVI	100						100	0%	
Kyaka XXVII	100						100	0%	
Kyaka XXVIII	100						100	0%	
Kyaka XXIX	100						100	0%	
Kyaka XXX	100						100	0%	
Total	190,000	168,772	25,100	16,000	14,000	16,000	429,872		
Percentage	44%	39%	6%	4%	3%	4%			

Goals and Objectives

Goal:

To achieve self-reliance and local settlement for refugees, and to promote social development in the refugees hosting areas as a durable solution to the refugees' problems, while protecting national and local interests.

Pillar 1: **Land Management**

To ensure that settlement land is managed in a way that is efficient and sustainable.



Pillar 2: **Sustainable Livelihoods**

To foster sustainable livelihoods for refugees and host communities, and thereby contribute to socio-economic growth



Objective 3: **Governance and rule of law**

To ensure that settlements are governed in a way that respects the rights and obligations of refugees and promotes the rule of law among refugees and host communities.

Pillar 4: **Peaceful coexistence**

To create an enabling environment for refugees to live in safety, harmony and dignity with host communities, and together contribute to social cohesion through peace building initiatives by individuals, institutions and other stake holders. OPM shall partner with institutions and organizations to jointly implement projects that are aimed at peace building among refugees and the host communities.

Pillar 5: **Environmental protection**

To protect, conserve and sustainably use the natural environment in and around refugee settlements in Uganda.



Pillar 6: **Community infrastructure**

To progressively enhance economic and social infrastructure in refugee hosting areas, in accordance with central and local government plans and systems through partnership with key government responsible institution namely Ministry of Works and Transport.

Support and funding

The Settlement Transformative agenda is included within the NDP II and an initial core financial allocation is expected from the national budget in 2015/2016 (see note above on the modest requirements for the preparatory phase). The Project is also fully supported by OPM's key partner organization UNHCR, who have agreed to provide technical assistance and support for design and implementation, and anticipates wide support from Operating and Implementing Partners when it is rolled out. Given that the Project will work in tandem with the ReHoPE Program, some aspects of fundraising and funding will be shared with ReHoPE.

OPM, in conjunction with the Ministry of Finance, will be responsible for;- (a) obtaining a core financial allocation from the national budget, and (b) Negotiations with the World Bank for possible soft loan funding for the Settlement Transformative agenda project is in progress.

OPM and UNHCR together shall approach Operating Partners and donor governments, including non-traditional donors, in order to secure additional financing for the Settlement Transformation Project and for ReHoPE.

The total anticipated cost of Settlement Transformative agenda project is \$4,784,910,285 over 5 years.

In terms of the contractual agreements and financial flows, World Bank funding would go through MoFPED to OPM, and then on to Contractors and District Local Governments.

Budget Item	Amount
Peaceful co-existence	USD 23,511,989
Land management and shelter	USD 258,826,880
Livelihoods	USD 669,241,901
Infrastructure Development (Roads)	USD 2,830,656,206
Infrastructure (Health & Education)	USD 305,863,155
Water and Environment	USD 649,310,154
Admin /Logistics	USD 47,500,000
Grand Total	USD 4,784,910,285